

Case Study Interview MetroHealth System



Based in Cleveland, Ohio, The MetroHealth System is one of the largest and most comprehensive public health systems in the country with \$900 million in revenue. MHS includes a 700-bed medical center and has approximately 6,600 employees including 166 Information Service staff members. The MetroHealth System is comprised of a major medical center, a rehabilitation center, a long-term care/skilled nursing center, an outpatient surgery center, and a network of community-based health care centers.

When compared with HEAT Software™ (formally FrontRange Solutions HEAT), the Giva Service Management Suite resulted in a:

- 50% reduction in time to deploy Giva's change, incident, problem, asset management and knowledgebase modules
- 60% reduction in the 5 year
 Total Cost of Ownership (TCO)
- Saved at least 1 FTE due to lower ongoing administration

- Saved 1 week per month due to easy to use reports
- 100% backward compatibility with all new Giva cloud releases which occur every 3 weeks
- 70% planned increase in productivity with mobile application



Interview with Giva and Mike Norman, Senior Manager, Data Center Operations, MetroHealth System

"We looked at pretty much all of the wellknown ones such as **BMC** Remedy Service Management, ServiceNow Service Management, **HP Service Manager**, **HP Service Anywhere** on SaaS, CA Cloud Service Management, **CA Service Desk Manager**, **BMC** FootPrints, Salesforce.com **RemedyForce**, Manage Engine Service Desk Plus and SysAid."

Giva: Why did MetroHealth System replace HEAT Software[™] (formally FrontRange Solutions HEAT) with the HIPAA compliant ITIL Giva Service Management Suite[™]?

Mike Norman: HEAT Software was very limited as we grew and changed. We used it for requests and for incidents, but it didn't support the other important processes we were deploying due to the high labor requirements and cost to properly customize it. We did create problem management records in HEAT, but it was really just a sub type of break/fix and barely met the requirement. We also didn't have change management and relied on a very dated home grown web application. The existing tools didn't have any concept of release management at all. We did have knowledge management in HEAT, but it was only used by the Service Desk and the asset management was also limited to PCs and printers.

We did a fair amount of integration with HEAT Software, but it required a lot of ongoing care in terms of managing and maintaining the system requiring a least one FTE and often more. Unfortunately, every time it needed upgrading, it was always last on the list to get resources because the business, clinical and EMR applications in the hospital are the top priority. Obviously the need to focus on clinical applications is required so we can deliver the best healthcare services possible. When we did perform upgrades for HEAT Software, we would usually break some functionality. When it broke, it usually stayed broke for a long time and so we would actually lose functionality following an upgrade. We felt like we were moving backwards with HEAT Software.

We had to have one person who was dedicated to managing and maintaining HEAT Software and all the customization required to keep it running. Eventually, we concluded we're not large enough to really have dedicated resources for an IT help desk ticketing tool. We really needed to give this responsibility to someone else. Our conclusion was to give the responsibility to a HIPAA compliant cloud service provider that specializes in ITIL help desk software. We wanted the vendor to develop, manage and upgrade the application, as well as let them worry about all the other aspects of the ITIL application. This is how we came to look at cloud vendors. We looked at pretty much all of the well-known ones such as BMC Remedy Service Management, ServiceNow Service Management, HP Service Manager, HP Service Anywhere on SaaS, CA Cloud Service Management, CA Service Desk Manager, BMC FootPrints, Salesforce.com RemedyForce, Manage Engine Service Desk Plus and SysAid.



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We had two different RFPs and we may have had a third before I was here, but a lot of the cloud products came down to cost and that is a big factor. We are a public hospital and healthcare organization and we don't have a large budget for help desk software tools. We have to focus most of our budget on providing clinical applications, so finding budget leftover for help desk software is really difficult. With Giva, we have reduced the total cost of ownership (TCO) of our Service Management tools by approximately 60% when you consider a 5 year period.

Since we are a public entity, we had to issue an RFP for a project of this size. When we carefully reviewed and evaluated the RFP responses, we concluded that Giva was the product that had the most flexibility and to us that was really the key. No product was the perfect fit, but Giva won the RPF because it was an excellent fit from the standpoint of their feature set and modules and they were a trusted partner we could work with to implement the product. They also had a track record with other healthcare and hospital customers and were also open to working directly with our hospital to further enhance the product by listening to our feedback. Giva uses an Agile Software Development lifecycle so they put out a new release every 3 weeks. None of the other vendors were putting out new releases with this frequency. We see new features and functionality on a regular basis and we have had 100% backwards compatibility in all the new releases. None of our current configurations and customizations have been compromised. The Giva upgrades have been completely seamless.

So far the Giva team has delivered on all of the things they committed to. Early in our conversations, we talked about the fact that we're a hospital and healthcare organization and we are very concerned about security and the possibility of Protected Health Information (PHI) being entered in the Giva system. We have to be very careful if there is patient data that gets into an incident or problem record. Not long after that discussion, Giva launched their HIPAA certification and signed our Business Associate Agreement. That pretty much proved to us that Giva was listening and would be a company that we could work with in the long term. We felt that if we had new requirements that came up, we could pass those requirements along to Giva and they would get implemented into the product. In the year that we have been working together Giva has definitely demonstrated the ability to listen and then implement new features.

It wasn't initially a requirement, but later on we discussed our need for a mobile application for our field techs to use Giva on their mobile devices. It was something that Giva already had on their roadmap and the first version of it was launched in the timeline that Giva committed to. Their mobile application will significantly increase the productivity of our field techs because they are always away from their desks and need to know when new tickets are assigned to them. The Giva mobile app is unique in that it is a pure cloud application and not a download, so it is much more secure. It is HTML 5 and browser based so it can work on any mobile devices or tablet regardless of the operating system. It helps our team stay out in the field longer and be much



"We anticipate that we will realize about a 70% productivity improvement in this area when fully deployed." more productive as they can plan their day in the most efficient manner while walking around our campus fixing hardware and software issues. We anticipate that we will realize about a 70% productivity improvement in this area when fully deployed.

We thought that Giva was really flexible and we wanted it not as just a tool for IT, but a help desk ticketing system that we could offer to other departments within the hospital. Everywhere we looked in the hospital many departments had made requests for call tracking software, whether it was Facilities, Human Resources, Marketing, Radiology or a half a dozen other departments. Giva is a very flexible help desk ticketing tool for the entire hospital and not just a tool for IS to create problems, incidents, requests for change, or other IS type requests. With Giva we can create a separate instance/independent service desk which can be used by any department in the hospital. As soon as we were up and running on Giva, we had demand from these other departments to automate many of their manual processes using Giva.

Another use of Giva's multiple instances/independent service desks is the "confidential" service desk we created. Since we are a hospital delivering high risk healthcare services there is always the possibility of litigation. In these situations, which occur very rarely, we have to investigate and create special request records that we only want the legal department and a few other people to be able to view. Having the confidential service desk with very limited access allows us to manage this process in Giva.

Separate independent instances of Giva are completely isolated from each other, but they all feed off of the same underlying database of employees in our Active Directory. Facilities, Human Resources or Marketing can all have their own instance of Giva that can be fully customized. They are separate silos where you have to be a member of the service desk to access it. In the past, we often saw departments go outside of IS on their own and purchase help desk software that required additional cost and support. Now with Giva, we can quickly create a new service desk and have any department up and running in a day. We are saving the hospital capital and providing departments with better integration than other stand-alone applications.

What integrations have you completed with Giva?

We have integrated our Active Directory employee database using Giva's REST based API so that moves, adds and changes are updated so we always have the latest data in Giva. In the future, we want to integrate Giva with Microsoft Azure Active Directory Domain Services or a similar service because we have other cloud applications. We do not have that in our budget this year, but we plan on putting in next year. It could be Azure or it could be something else. It would be nice to have all our integration with AD available in the cloud.



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What Giva modules have you rolled out?

We initially rolled out Change Management since there was a lot of pain around our current system which was a homegrown application. After that we rolled out Incident and Problem management. We also then implemented the Asset Management and the Knowledgebase modules since they are so well integrated with Incident and Problem management. The nice thing about Giva is that we did not have to roll out all the modules at the same time. It was important to roll out change management first and then move on to the other service management modules.

Are you doing the majority of the configuration and customization work yourself?

Yes, for the most part we have done it on our own with some Giva assistance when needed. We relied on Giva if we had specific questions on how to handle something within the different modules. One of the things that we like about Giva as compared to other products is it does not require as much assistance from the vendor. We felt like there is a lot more that we could do on our own. We do have a SOW for professional services with Giva to help us when needed, but if you look at most of the other help desk software tools we evaluated, there's much more professional services required. These other vendors have to be involved for the initial deployment as well as ongoing maintenance. We are saving at least 1 FTE and maybe more with Giva due to the minimum amount of ongoing labor required to maintain it.

Can you discuss Giva Reporting and Metrics capability and the benefits?

The reporting and metrics available in Giva is a very big differentiator and we all love it! With Giva, we can easily create, save, share, download, email or schedule reports to run automatically. It's ease of use allows IT users and managers to get the reports they need without having to train and maintain a reporting specialist. We could not do that with HEAT Software as we had to have a report "Guru" to run the reports and manage the whole reporting process. Previously, in HEAT Software, our Service Desk Manager use to have to spend about a week every month just pulling reports. With Giva, in just a few hours a month, we can get better quality information/metrics and can use all that time to do more productive activities that will help reduce overall call volume.

Can you compare how long it took you to get up and running on Giva as compared to some other products you have experience with or that you evaluated?

With Giva's HIPAA compliant help desk software, it was 50% faster to get up and running as compared to other service desk tools I've set-up because the Giva Service Management Suite is fairly flexible and we can do most of the work on our own. There is no coding, scripting, etc. The Giva Administration interface is intuitive and easy to use. Even though we did not need it very often, the product documentation is excellent. We configured and customized Giva pretty



much by ourselves to work the way we want. HEAT Software and the other tools we evaluated are a lot more complex.

"The Giva support is orders of magnitude better than what we have received from HEAT Software and is as good as, or better than many of our other technology vendors." As we were going through the RFP review process we talked about how much time it would take to be an administrator and we felt like some of these other tools needed dedicated resources just for the administration. As a public hospital and healthcare organization we do not have the luxury of having dedicated resources to do administration for the IT help desk software tool. With Giva, we have shared the administration responsibility with our Service Desk team lead, NOC supervisor and myself. We did not have to attend a class on Giva Administration or even spend a lot of time reading product documentation. It is very intuitive and easy to Administer. I felt most of the other help desk ticketing tools definitely needed at least one person and maybe even two for proper administration on an ongoing basis. We also have a "sandbox" instance/ independent service desk set up for testing of configurations and customizations before we go live.

Can you share your experience with Giva's technical support organization?

We have interacted a lot with Giva's technical support team. They have been very responsive and also extremely thorough and detailed. We get our questions answered very quickly. We also get very busy and forget to respond and Giva keeps reminding us about any open support tickets so nothing ever falls through the cracks. The Giva support is orders of magnitude better than what we have received from HEAT Software and is as good as, or better than many of our other technology vendors.

Thank you.



About Giva, Inc.

Founded in 1999, Giva was among the first to provide a suite of help desk and customer service/call center applications architected for the cloud. Now, with hundreds of customer driven releases, the Giva Service Management[™] Suite delivers an intuitive, easy-to-use design that can be deployed in just days and requires only one hour of training. Giva's robust, fast and painless reporting/analytics/KPIs quickly measure team productivity, responsiveness and customer satisfaction resulting in faster and higher quality decision-making. Customization and configuration are all point and click with no programming or consultants required to deliver a substantially lower total cost of ownership.

Giva is a private company headquartered in Sunnyvale, California serving delighted customers worldwide.

For more information about Giva, contact our worldwide headquarters: Telephone: +1.408.260.9000 Web: <u>www.Givainc.com</u> for North America <u>www.Giva.uk.com</u> for Europe <u>www.Giva.com.au</u> for Asia Pacific <u>www.Giva.ae</u> for Middle East & Africa

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